Enclosure 10.

Duty Stamp 20 Baht

PROXY FORM A.

Made at.....

Date .....Month.....Year.....

(1) I/We..... Nationality.....

Residing at No..... Road..... Sub District.....

District.....Province..... Post Code .....

(2) As a Shareholders of **Thonburi Healthcare Group PCL.**

Holding the Ordinary share in amount of..... shares, and is entitled to cast..... votes

(3) Hereby appoint (May grant proxy to the Company's Independent Director of which details as shown in Enclosure 5.)

☐ (1) Name.....Age .....Year

Residing at No. ..... Road .....Sub District .....

District ..... Province..... Post Code..... or

☐ (2) Name.....Age .....Year

Residing at No. ..... Road ..... Sub District .....

District ..... Province..... Post Code..... or

☐ (3) Assign a proxy to the Independent Director Dr. Vikrom Koompairochan Age 80 Years

Residing at No. 611 Road Bamrung Mueang Sub District Khlong Maha Nak

District Pom Prap Sattru Phai Province Bangkok Post Code 10100 or

☐ (4) (Assign a proxy to the Independent Director Mr. Virachai Srikajon Age 73 Years

Residing at No. 611 Road Bamrung Mueang Sub District Khlong Maha Nak

District Pom Prap Sattru Phai Province Bangkok Post Code 10100 or

☐ (5) Assign a proxy to the Independent Director Mrs. Kannika Ngamsopee Age 69 Years

Residing at No. 611 Road Bamrung Mueang Sub District Khlong Maha Nak

District Pom Prap Sattru Phai Province Bangkok Post Code 10100

Just only one as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Wednesday, April 22, 2026 at 9.00 hrs. at Nantha Park Club Building (Opposite Thonburi Hospital) no. 64 Soi Itsaraparp 44, Ban Chang Lo, Bangkok Noi Bangkok 10700 or on such other date and at such other place as may be adjourned or changed.

Signed ..... Grantor Signed ..... Proxy

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Remarks: The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.