

Duty
Stamp
20 Baht

Proxy Form C.

(For the shareholders who are specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper)

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Made at.....

Date Month Year.....

(1) I/We..... Nationality.....
Residing at No. Road..... Sub District.....
District Province Post Code.....
As a custodian of (Please specify the fund name/shareholder name).....

As a Shareholder of **Thonburi Healthcare Group Public Company**

Holding the Ordinary share in amount of.....shares, and eligible for.....votes

(2) Hereby appoint (May grant proxy to the Company’s Independent Director of which details as shown in Enclosure 5.)

(1) Name.....AgeYear
Residing at No. RoadSub District
District Province..... Post Code..... or

(2) Name.....AgeYear
Residing at No..... Road Sub District
District Province..... Post Code..... or

(3) Assign a proxy to the Independent Director...Dr. Vikrom Koompaichan...Age...80.....Years
Residing at No. 611.....Road...Bamrung Mueang... Sub District...Khlong Maha Nak...
District...Pom Prap Sattru Phai.....Province.....Bangkok..... Post Code ...10100..... or

(4) (Assign a proxy to the Independent Director...Mr. Virachai Sriakajon.....Age...73.....Years
Residing at No. 611.....Road...Bamrung Mueang... Sub District...Khlong Maha Nak...
District...Pom Prap Sattru Phai.....Province.....Bangkok..... Post Code ...10100..... or

(5) Assign a proxy to the Independent Director...Mrs. Kannika Ngamsopee.....Age...69.....Years
Residing at No. 611.....Road...Bamrung Mueang... Sub District...Khlong Maha Nak...
District...Pom Prap Sattru Phai.....Province.....Bangkok..... Post Code ...10100.....

Just only one as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Wednesday, April 22, 2026 at 9.00 hrs. at Nantha Park Club Building (Opposite Thonburi Hospital) no. 64 Soi Itsaraparp 44, Ban Chang Lo, Bangkok Noi Bangkok 10700 or on such other date and at such other place as may be adjourned or changed.

(3) I/We here authorize the Proxy holder to attend the meeting and vote on myour behalf in this meeting as follows:

- To authorize the Proxy to cast the votes pursuant to the total number of shares
- To authorize the Proxy to cast the votes less than the total number of shares

Ordinary share.....shares, and is entitled to cast.....votes

(4) I/We here authorize the Proxy to vote on my/our behalf in this meeting as follows:

Agenda 1 To acknowledge the operating results for the year 2025

- This agenda is for acknowledge and does not require the voting -

Agenda 2 To consider and approve the annual financial statements ended 31 December 2025

(A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.

(B) The proxy holder shall vote in accordance with my/our intention as follows:

Approve Not approve Abstain

Agenda 3 To consider and approve the allocation of net profit as the legal reserve and the dividend payment for the year 2025

(A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.

(B) The proxy holder shall vote in accordance with my/our intention as follows:

Approve Not approve Abstain

Agenda 4 To consider and approve the appointment of the directors to replace those retired by rotation for the year 2026

(A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.

(B) The proxy holder shall vote in accordance with my/our intention as follows:

The election of the entire group of nominated directors

Approve Not approve Abstain

The election and appointment of individual director(s) are as follows:

(1) Mr. Paiboon Ekasangsri, (M.D.)

Approve Not approve Abstain

(2) Mr. Chalermkul Aphibunyopas

Approve Not approve Abstain

(3) Prof. Dr. Aasis Unnanuntana.

Approve Not approve Abstain

(4) Mr. Paradorn Leosakul

Approve Not approve Abstain

Agenda 5 To consider and approve the removal of Miss Nalin Vanasin from the position of Director

(A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.

(B) The proxy holder shall vote in accordance with my/our intention as follows:

Approve Not approve Abstain

- Agenda 6** To consider and approve the reduction of the number of directors from 18 to 15
 - (A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.
 - (B) The proxy holder shall vote in accordance with my/our intention as follows:
 - Approve Not approve Abstain

- Agenda 7** To consider and approve the determination of remuneration for directors and subcommittees for the year 2026
 - (A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.
 - (B) The proxy holder shall vote in accordance with my/our intention as follows:
 - Approve Not approve Abstain

- Agenda 8** To consider and approve the appointment of the auditor and the determination of the audit fees for the year ending 31 December 2026
 - (A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.
 - (B) The proxy holder shall vote in accordance with my/our intention as follows:
 - Approve Not approve Abstain

- Agenda 9** To consider and approve the amendment to the Company's Articles of Association
 - (A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.
 - (B) The proxy holder shall vote in accordance with my/our intention as follows:
 - Approve Not approve Abstain

- Agenda 10** Other mattes (If any)
 - (A) The proxy holder is entitled to consider and vote on my/our behalf as deem appropriate.
 - (B) The proxy holder shall vote in accordance with my/our intention as follows:
 - Approve Not approve Abstain

- (5) Voting of proxy holder in any agenda that is not in accordance with this proxy shall be considered as invalid and not my/our voting as a shareholder.
- (6) In case I/We have not indicated my/our voting intention in any agenda or my intention is not clear or in case the meeting considers or passes resolutions in any matters apart from those agenda specified above, including the case that there is any amendment or additional facts be given, the proxy holder shall have the right to consider and vote on my/our behalf as deem appropriate.

Any act (s) undertaken by the proxy at such meeting, unless the proxy holder does not vote as I/we specified herein, shall be deemed as my/our own act (s) in every respects.

Signed Grantor Signed Proxy
 (.....)
 (.....)

Remarks

1. Only foreign shareholders as registered in the registration book who authorize the Custodian in Thailand use the Proxy Form C.
2. Evidences to be enclosed with the proxy form are:
 - (1) Letter of attorney from shareholder authorizes a custodian to sign the Proxy Form on behalf of the shareholder
 - (2) Letter of certification to certify that the signer in the Proxy Form have a permit to act as a Custodian
3. The shareholder assigning a proxy can authorize only one proxy to attend the meeting and cast the vote on his/her/their behalf and all votes of a shareholder cannot be split for more than one proxy.
4. In agenda regarding the appointment of directors, the voting can be either for all the nominated candidates as a whole or voting for each nominated candidate.
5. In case there is any further agenda apart from specified above brought into consideration in the meeting, the proxy holder may use the Annex to the Proxy Form C as attached.

